

## FINANCE UPDATE

### REPORT OF THE DIRECTOR OF FINANCE & PUBLIC VALUE AND DIRECTOR OF CHILDREN AND YOUNG PEOPLE'S FUTURES

#### RECOMMENDATIONS

It is recommended that DEF:

- a) Note month 8 DSG monitoring position as set out in this report.
- b) Note current Safety Valve / DSG management plan position as set out in the report.

**All to Note**

### Budget Monitoring Report – Month 8 (2023/24) – Dedicated Schools Grant

#### Executive Summary

- The Month 8 outturn forecast for 2023/24 sees a significant overspend in the overall Dedicated Schools Grant (DSG) of £40.6 million which is associated with the continued demand on High Needs of £39.6 million after taking into account management actions and £1 million overspend to the Growth Fund.
- The DSG Adjustment Account, which shows the cumulative DSG Deficit as per government guidance, is projected to rise to £165.1 million by the end of 2023/24.
- £9.6 million has been achieved of the expected £20.2 million management actions to be delivered from the current DSG Deficit Management Plan.
- An additional £2 million savings within the independent sector have been identified from 3-5 year placements ending and Adult Social Care contribution.
- The SEN team are continuing to see a high level of requests for EHCP referrals, 2,055 requests have been received for the period January 2023 to November 2023 compared to 1,865 for the same period in 2022, however the number of requests being refused at 6 weeks and 16 weeks has increased since 2022 for the same period. Support from schools is required to take action to mitigate the growing demand
- The increasing DSG deficit could have a considerable impact on future education budgets within the DSG as well as impacting on the financial sustainability for Devon County Council

## 1. Schools

1.1. In July the revised DSG settlement allocation stands at £310.5 million (after recoupment for academies and direct funded places) based upon pupil numbers as at the October 2022 Schools census and January 2023 Early Years census.

**Table 1: Summary of Month 8 forecast position and significant variations**

Budget projections as at Month 8	Revised Budget for year £'000	Underlying outturn forecast £'000	Management Action pending		Net Forecast Outturn £'000	Forecast outturn variance £'000	Transfer to/(from) deficit reserve £'000	Forecast Adjusted variance £'000	Analysis of outturn variance		Change from Month 7 Forecast Outturn Variance £'000	Change from Month 6 Forecast outturn variance £'000
			In-year Management Action o/s £'000	Savings Plans o/s £'000					Total Forecast Savings Plans £'000	Underlying Forecast Outturn Variance £'000		
<b>Education and Inclusion Services</b>												
Core Services	12,087	14,306	0	0	14,306	2,219	0	2,219	(646)	2,865	0	(267)
School Transport	45,137	45,476	(174)	0	45,302	165	0	165	(2,771)	2,936	165	408
Traded Services	33	111	0	0	111	78	0	78	0	78	(10)	41
Reserves	729	729	0	0	729	0	0	0	0	0	0	0
<b>Total General Fund</b>	<b>57,986</b>	<b>60,623</b>	<b>(174)</b>	<b>0</b>	<b>60,449</b>	<b>2,463</b>	<b>0</b>	<b>2,463</b>	<b>(3,417)</b>	<b>5,880</b>	<b>155</b>	<b>182</b>
<b>DSG Funding</b>	<b>(136,815)</b>	<b>(135,887)</b>	<b>0</b>	<b>0</b>	<b>(135,887)</b>	<b>928</b>	<b>(928)</b>	<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>
De-delegated budgets	5,625	5,669	0	0	5,669	44	(44)	0	0	0	0	0
Central School Services Block	4,365	4,316	0	0	4,316	(49)	0	(49)	0	(49)	28	29
Early Years & Childcare Services	45,228	45,228	0	0	45,228	0	0	0	0	0	0	0
<b>Total DSG central budgets</b>	<b>55,218</b>	<b>55,213</b>	<b>0</b>	<b>0</b>	<b>55,213</b>	<b>(5)</b>	<b>(44)</b>	<b>(49)</b>	<b>0</b>	<b>(49)</b>	<b>28</b>	<b>29</b>
High Needs Budget	135,279	154,115	0	(5,397)	148,718	13,439	(13,439)	0	0	0	0	0
DSG High Needs 22/23 deficit budget prep	(26,227)	0	0	0	0	26,227	(26,227)	0	0	0	0	0
<b>Total High Needs budget</b>	<b>109,052</b>	<b>154,115</b>	<b>0</b>	<b>(5,397)</b>	<b>148,718</b>	<b>39,666</b>	<b>(39,666)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Dedicated Schools Grant</b>	<b>27,455</b>	<b>73,441</b>	<b>0</b>	<b>(5,397)</b>	<b>68,044</b>	<b>40,589</b>	<b>(40,638)</b>	<b>(49)</b>	<b>0</b>	<b>(49)</b>	<b>28</b>	<b>29</b>
<b>Total Education and Inclusion Services</b>	<b>85,441</b>	<b>134,064</b>	<b>(174)</b>	<b>(5,397)</b>	<b>128,493</b>	<b>43,052</b>	<b>(40,638)</b>	<b>2,414</b>	<b>(3,417)</b>	<b>5,831</b>	<b>183</b>	<b>211</b>
<b>Total</b>										<b>2,414</b>		

- 1.2. The working budget includes other school grants of £62.5 million.
- 1.3. The growth fund is forecasting an overspend of £1 million which will be carry forward into 2024/25 as a deficit balance. The overspend is in relation to supporting the Schools Block due to the funding rates not being affordable for Schools due to underlying factors.

## 2. DSG Deficit Management Plan

**Table 2: DSG Adjustment Account**

	£'000
DSG Adjustment Account	125,437
DSG High Needs 22/23 deficit	39,666
<b>Total DSG Deficit Reserve</b>	<b>165,103</b>

- 2.1. The DSG Adjustment Account, which shows the cumulative DSG Deficit as per government guidance, is projected to rise to £165.1 million by the end of 2023/24. This is due to the funding pressure identified of £39.6 million and after management actions of £11.6 million.
- 2.2. The Authority submitted its initial Deficit Management Plan in December 2023 to the DfE as part of the 4th tranche of the Safety Valve Intervention Programme and are in discussions to progress the decision forward. A decision is expected in February 2024.
- 2.3. A breakdown of the budgeted management actions and current revisions are shown in Appendix B

## 3. High Needs

**Table 3: Summary of High Needs budgets and forecast position as at Month 6**

	Budget	Mth 8	Variance	Ring	Deficit /	Movement
	£'000	Forecast	£'000	fenced	(Surplus)	Previous
		£'000		C/fwd	Balance	Mth
				£'000	£'000	£'000
Alternative Provision	5,458	7,455	1,997	(1,997)	0	(52)
Children in Care and Exclusions	1,725	1,725	0	0	0	0
Improved Outcomes Disadvantaged Children	1,794	1,719	(75)	75	0	(2)
Inclusion	150	150	0	0	0	0
Safeguarding Every Learner	343	341	(2)	2	0	8
SEN Mainstream	22,121	26,897	4,776	(4,776)	0	31
FE Colleges	4,129	4,445	316	(316)	0	134
SEN Services	2,719	2,719	0	0	0	0
SEN 100 Project	923	923	0	0	0	0
Maintained & Academy Special Schools	40,954	43,689	2,735	(2,735)	0	(303)
Hospital Education Services	837	837	0	0	0	0
Recoupment	1,749	1,749	0	0	0	0
Other Special School Fees	50,138	54,559	4,421	(4,421)	0	837
Support Centre Funding	2,239	1,510	(729)	729	0	14
<b>Total High Needs Funding</b>	<b>135,279</b>	<b>148,718</b>	<b>13,439</b>	<b>(13,439)</b>	<b>0</b>	<b>667</b>
DSG High Needs 23/24 deficit budget prep	(26,227)	0	0	(26,227)	0	0
<b>Total High Needs budget</b>	<b>109,052</b>	<b>148,718</b>	<b>13,439</b>	<b>(39,666)</b>	<b>0</b>	<b>667</b>

- 3.1. Cost and volume variances are shown in Appendix A

## **Alternative Provision**

- 3.2. Alternative Provision (AP) is currently forecasting an overspend of £2 million and relates to AP Other (forecasting £1.9m overspend) where the number of children being excluded or who are requiring support due to not being able to attend School is rising. This is creating budget pressures across several High Needs Block budgets but predominantly within Alternative Provision. 18 Locality SEMH partnerships have recently been agreed across Devon to provide school based inclusion solutions and support children with SEMH and reducing the demand on regulated and unregulated AP Providers.
- 3.3. The main AP WAVE contract is forecasting to overspend by £248,000 which relates to additional special commissioning places being 13 higher than budgeted and costing £548,000, 3.4% additional High Needs Block grant funding that had to be paid to AP Schools, this is in line with High Needs Block operational guidance and totalled £128,000. This was a late change in the guidance and therefore did not form part of the 2023/24 budget setting. The overspend has been offset the average cost being lower than budgeted for both AP Medical and main contract totalling £300,000. Forecast includes £314,000 AWPU clawback from mainstream schools for AP Medical pupils to help mitigate some of the current pressure.

## **SEN Mainstream**

- 3.4. This covers personalised education packages and EHCPs as well as the central SLAs which support them.
- 3.5. Mainstream EHCPs (pre-16) are reporting an overspend of £3.3 million and predominantly relates to non-delivery of Management Action savings (of which £2.1 million has been built into forecast as no longer being achieved). The forecast does assume that £2 million will be achieved in this financial year. Overall EHCP numbers are above the budgeted average 3,384 (vs 2,604 budgeted – after management action), resulting in a pressure of £440,000.
- 3.6. £719,000 forecast overspend for interim payments where an EHCP has not been issued within 20 weeks.
- 3.7. SEN additional resources is reporting an overspend of £58,000; this is in relation to increase Occupational Health contract and additional resource from September 2023 which will support new ordering of provision in EHCPs which is currently not being delivered.
- 3.8. Children Educated Other than at School are reporting an overspend of £1.2 million for Tutoring Specialist provision due to the average cost being £4,571 above the budgeted level and an increase of 42 pupils. Personalised Budgets are forecasting an overspend of £228,000 due to the average cost being £4,731 above the budgeted level offset slightly by a reduction of eight pupils (74 (vs 82 budgeted).

## **Maintained and Academy Special Schools**

- 3.9. The average numbers on roll including Plus Packages and Exceeded places are forecast at 1,764 (vs 1,769 budgeted). Plus Packages are six above budget and we are currently funding 21 guaranteed placements which is resulting in an overspend of £426,000, however this has been offset by a reduction in top up of 32 places and a saving of £640,000.
- 3.10. Place funding has been reduced by a net 14 due to capacity limitations at Orchard Manor, The Promise Tiverton and Southbrook resulting in net savings of £146,000.

- 3.11. 3.4% additional High Needs Block lump sum funding paid to schools as per the operational guidance costing £1.3 million and not included within the budget due to late notification from this DfE of this new requirement for 2023/2024.
- 3.12. Reduction in joint funding due to two pupils leaving who are no longer in care and prior year adjustments total £123,000.
- 3.13. Forecast assumes £2.3 million management action savings will be achieved in this financial year with £1.4 million forecast as no longer be achieved in this financial year.

### Other Special Schools Fees

- 3.14. The Other Special Schools budget includes Safety Valve Management Action of £12.4 million of which £7.1 million has been identified as not being delivered in this financial year, however an additional £1 million funding from Adult Social Care and £1 million for 3-5 year savings have been identified, resulting in a forecast Management Action savings for 23-24 of £7.3 million of which £5.1 million have been achieved to date.
- 3.15. The current placements forecast to March 2024 is 1,298 (after Management Action) which is 34 above budgeted for the year, resulting in an adverse volume variance of £874,000, this has been partially offset by a favourable price variance of £619,000 and £1.4 million income from Social Care. Forecast includes planned growth for the remainder of the financial year as agreed with the 0-25 team.
- 3.16. Miscellaneous costs and grant funding totalling £496,000 forecast to be paid to Independent settings.
- 3.17. The commissioning group that has been set up with officers from across the authority to review the independent special school fees have now started to meet with the top 20 schools who Devon commission with to start discussions around ensuring we are receiving value for money and that fees are in line with the EHCP of the young person placed at the school.
- 3.18. All spend is currently being reviewed within Other Special Schools to mitigate the growing demand in this sector.

### Support Centres

- 3.19. Support centres are forecasting to underspend by £729,000 which is due to the additional centres planned to be open not opening in this financial year and three of the newest centres not delivering outreach.

## 4. Investment

**Table 4: Safety Valve staffing investment**

Workstream Team	No of Staff	23/24 Staffing Investment £'000	Appointments to date	Further Planned Appointments	23/24 forecast £'000	Current RAG rating
<b>Prevention of more Complex Support</b>						
Education Key Workers	9	284	9	0	216	●
SEN Caseworkers	4	259	4	0	259	●
Ordinarily Available Provision	4	350	4	0	158	●
<b>Transition to Adulthood</b>						
Transition to Adulthood	3	224	3	0	185	●
	<b>20</b>	<b>1,117</b>	<b>20</b>	<b>0</b>	<b>818</b>	

- 4.1. Forecasting to spend £818,000 of the £1.1 million allocated from the Safety Valve reserve.

- 4.2. Education Key Workers posts have been approved with funding identified, final appointment was made in October bringing the team up to full capacity.
- 4.3. The four external agency staff employed supporting the 0-25 team casework contracts end December 2023. The team have increased capacity for SEN caseworkers of which all staff have now been appointed too.
- 4.4. Four Advisory Teachers were originally appointed for the Team Around but have now been redirected into the Ordinary Available Provision and Early Years projects.

## 5. Workstream Savings

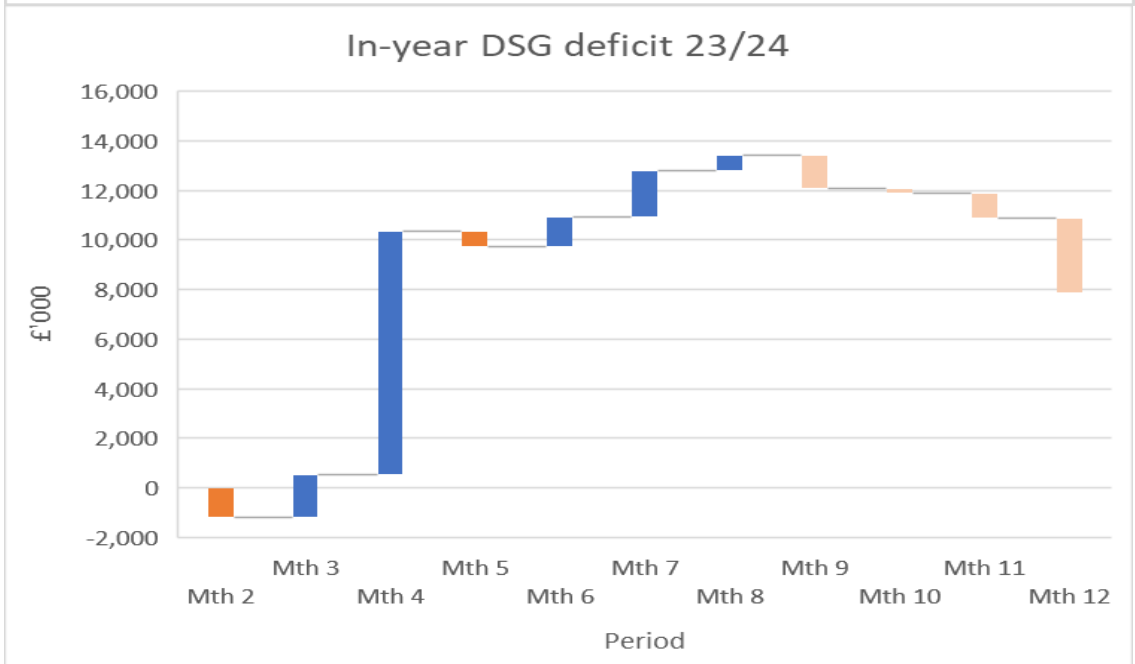
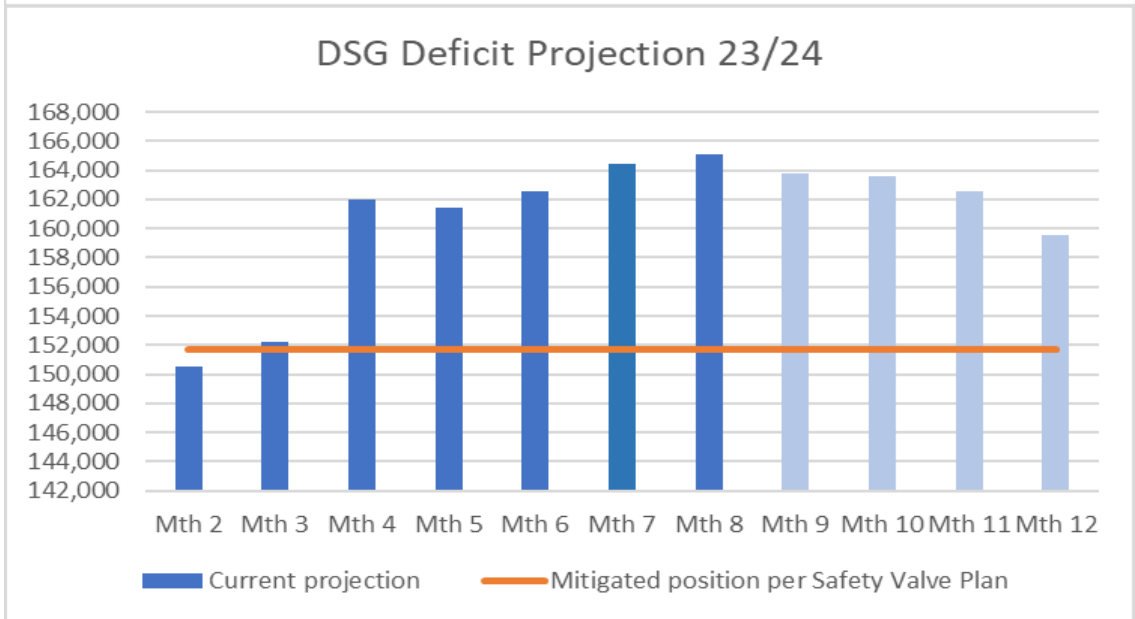
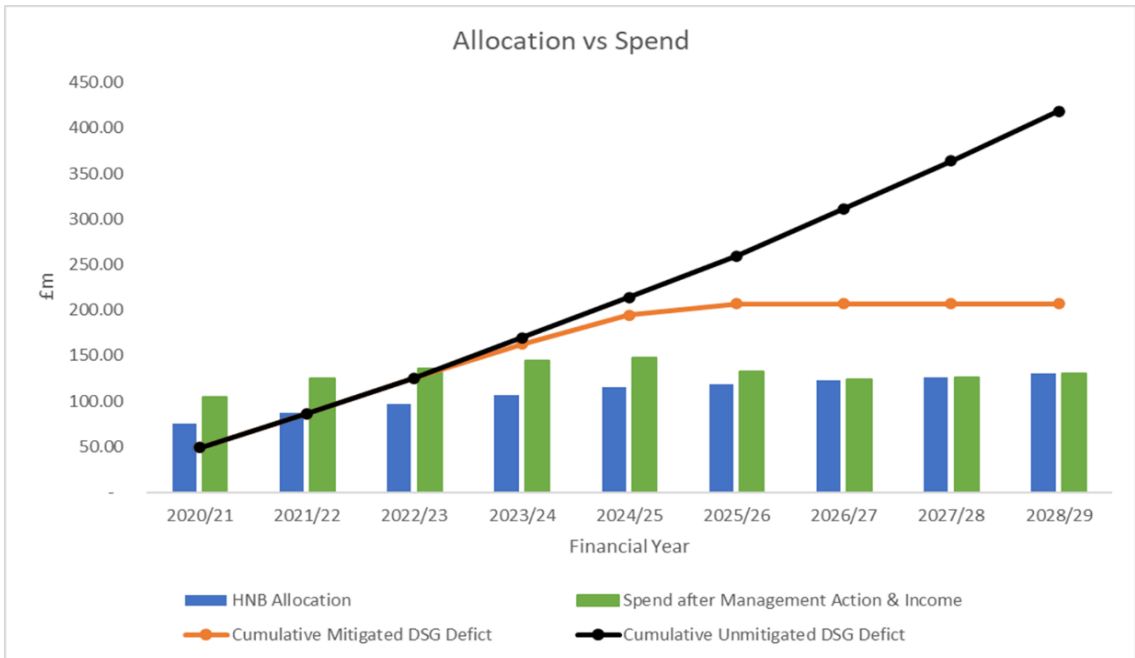
**Table 5: Management savings / Cost reductions**

DSG Management Plan savings / Cost reductions Workstream / Management Action	profile of savings						23/24	23/24	23/24	Actual	Previous	Current
	Summer	Summer	Autumn	Autumn	Spring	Spring	Targeted	Forecast	Forecast	savings		
	term	term	Term	Term	Term	term	Savings	Non	Deliverable	Achieved		
	Planned	Actuals	Planned	Actuals	Planned	Actuals	£'000	Deliverable	amount	£'000	RAG	RAG
New Specialist Provision	(1,755)	(714)	(1,331)	(981)	0	0	(3,085)	948	(2,138)	(1,695)	●	●
Support Centre Expansion	(1,360)	0	0	0	0	0	(1,360)	1,360	0	0	●	●
SEN 100 Project	(2,789)	(118)	0	(391)	(796)	0	(3,585)	1,571	(2,014)	(509)	●	●
Independent Sector	(672)	(1,646)	0	0	0	0	(672)	(974)	(1,646)	(1,646)	●	●
Prevention of more Complex Support requirements	(6,014)	(598)	(128)	(71)	(1,387)	0	(7,529)	4,609	(2,920)	(669)	●	●
Transition to Adulthood	0	0	(3,954)	(498)	0	0	(3,954)	2,147	(1,807)	(498)	●	●
Other	(1,000)	(1,000)	(50)	0	0	0	(50)	(1,000)	(1,050)	(1,000)	●	●
<b>Total Management Plan Savings</b>	<b>(13,590)</b>	<b>(4,076)</b>	<b>(5,463)</b>	<b>(1,941)</b>	<b>(2,183)</b>	<b>0</b>	<b>(20,235)</b>	<b>8,661</b>	<b>(11,575)</b>	<b>(6,017)</b>		

- 5.1. Pupil data has been provided by workstream leads to evidence those who have been supported either during the summer term or taken up a placement within the expanded Maintained and Academy special school places, this has achieved to date, £6 million of savings.
- 5.2. The Management Action of £20.2 million reflects the budgeted savings expected to be delivered in 2023/24 as per the February 2022 Safety Valve Intervention submission. As at month 8 £10.6 million is identified at risk of not being delivered due to delays in projects commencing or no longer happening and built into forecast, however we have seen additional savings within the independent sector due to additional £1 million savings for 3-5 year placements ending and £1 million Adult Social Care contribution. Revised Management Action savings forecast to be achieved is £11.6 million. (Appendix B).
- 5.3. Programme Management support has been identified within the authority to help both support and deliver the DSG Deficit Management Plan and the SEND Transformation Programme along with a new Governance reporting structure being set up. Weekly meetings are currently being held with the Senior Responsible Officers (SRO), Programme Management support and finance to ensure the Safety Valve Intervention Programme timelines will be met.

## 6. Impact of cost reduction on overall Deficit

- 6.1. The revised deficit is now forecasting to be at £165.1 million by 2024/25 which is £25.3 million over that previously stated in the Safety Valve Intervention submission in February 2022.
- 6.2. The third Chart shows a waterfall chart of the in-year deficit. (5th column – Month 8 shows the removal of the unachievable management actions identified)



## 7. Capital Investment

7.1. Total investment requirement is £23.5 million with £17 million being funded by the DfE and the remaining contributions being funded by LA contribution and High Needs Provision Capital Allocation. This will create additional 404 places over 3 years and is expected to see £6.7 million saving to the High Needs Block based on the current safety valve plan.

7.2. The forecast spend for 2023/24 is £5.2 million.

SEN Capital Programme	No of additional places	Investment £'000	23/24 Actual Spend £'000	23/24 Forecast spend £'000
Ace Tiverton Special School	30	810	1	99
Lampard School	60	4,200	977	977
Marland Day	40	1,700	243	356
Okehampton Special School	100	11,400	200	351
Orchard Manor Special School, expansion	54	3,100	81	65
South West Devon Special School	120	2,300	18	3,362
	<b>404</b>	<b>23,510</b>	<b>1,520</b>	<b>5,210</b>

7.3. The Authority has been invited to apply for further capital funding as part of the Safety Valve submission. This bid was submitted at the beginning of January 2024.

## 8. Risks

- 8.1. Continued growth of EHCPs and unexpected high cost with no facility to reduce external demand will make it difficult to contain costs within the allocated budget.
- 8.2. The SEN Placement continue to cause increase in the demand on the High Needs Block. Support from schools to take action to mitigate the growing demand and reduce the call on independent placements is necessary.
- 8.3. Rising demand being seen in Section 19 requests for those children not attending school which is creating additional pressure to the High Needs Block.
- 8.4. Changes in Senior Leadership both within the Service and wider authority could see delays, advances or change in direction to current plans identified.
- 8.5. Staff recruitment and retention both operational and project resources is a continued problem for Education Services which will impact on the deliverability of the plans.
- 8.6. Unexpected demand as new high-cost children and young people move into the area.
- 8.7. Mitigation of the above risks can be achieved through the implementation of the SEND Transformation Programme support from schools and other providers to take action on the growing demand and reduce the call on independent placements.
- 8.8. The Safety Valve savings identified for 2023/24 as part of the previous plan could see significant slippage due to senior staff changes and delays in revisiting projects. Realignment to of the plan with the SEND Transformation Programme.



## **9. Recommendation**

It is recommended that DEF:

- a) Note month 8 DSG monitoring position as set out in this report.
- b) Note current Safety Valve / DSG management plan position as set out in the report.

**All to Note**

**ANGIE SINCLAIR**  
Director of Finance & Public Value

**STUART COLLINS**  
Director of Children and Young People's Futures

Please ask for: Adrian Fox [Adrian.fox@devon.gov.uk](mailto:Adrian.fox@devon.gov.uk)

## Appendix A

High Needs EHCP Analysis	No of FYE Pupils				Budget 23/24	Forecast outturn	Variation		Budgeted Unit cost	Forecast Unit cost	Variation	Month 8			Month 7		Change to Mth 7		Month 7 No of FTE Pupils	Change to Mth 7 Pupils
	Budgeted 23/24	Month 8	Variation	%			£'000	£'000				£'000	%	£	£	£	Price Var £'000	Vol Var £'000		
	£'000	£'000	£'000	%	£	£	£	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Top ups	150	138	(12)	(8.7%)	1,978	1,756	(222)	(11.2%)	13,187	12,725	(462)	(64)	(158)	(222)	(63)	(105)	(1)	(53)	142	(4)
Medical Planned Places	90	90	0	0.0%	1,600	1,600	0	0.0%	17,778	17,778	0	0	0	0	0	0	0	0	90	0
Medical Planned Additional	39	38	(1)	(2.6%)	762	683	(79)	(10.4%)	19,538	17,974	(1,565)	(59)	(20)	(79)	(99)	20	39	(39)	40	(2)
AP WAVE Special Commission	13	26	13	50.0%	75	622	547	729.3%	5,761	23,923	18,162	472	75	547	425	75	47	0	26	0
AP Other [Non-WAVE]	286	176	(110)	(62.5%)	725	2,830	2,105	290.3%	3,255	16,080	12,824	2,257	(358)	1,899	2,260	(361)	(3)	3	175	1
<b>Alternative Provision</b>	<b>578</b>	<b>468</b>	<b>(110)</b>	<b>(23.5%)</b>	<b>5,140</b>	<b>7,491</b>	<b>2,351</b>	<b>45.7%</b>	<b>59,519</b>	<b>88,479</b>	<b>28,960</b>	<b>2,606</b>	<b>(461)</b>	<b>2,145</b>	<b>2,525</b>	<b>(372)</b>	<b>82</b>	<b>(89)</b>	<b>473</b>	<b>(5)</b>
Personalised Packages	82	74	(8)	(10.8%)	1,334	1,562	228	17.1%	16,268	21,108	4,840	358	(130)	228	498	(163)	(140)	33	72	2
Home Tutoring	132	174	42	24.1%	1,119	2,270	1,151	102.9%	8,477	13,046	4,569	795	356	1,151	1,350	263	(555)	93	163	11
<b>Educated Other than at School</b>	<b>214</b>	<b>248</b>	<b>34</b>	<b>13.7%</b>	<b>2,453</b>	<b>3,832</b>	<b>1,379</b>	<b>56.2%</b>	<b>24,746</b>	<b>34,154</b>	<b>9,409</b>	<b>1,153</b>	<b>226</b>	<b>1,379</b>	<b>1,848</b>	<b>100</b>	<b>(695)</b>	<b>126</b>	<b>235</b>	<b>13</b>
Mainstream Provision (pre 16)	1,788	2,405	617	25.7%	6,681	8,396	1,715	25.7%	3,737	3,491	(246)	(590)	2,305	1,715	(601)	2,294	11	11	2,402	3
Mainstream Provision (pre 16) Plus Packages	816	979	163	16.6%	9,506	10,403	897	9.4%	11,650	10,626	(1,023)	(1,002)	1,899	897	(1,002)	1,899	0	0	979	0
<b>Mainstream</b>	<b>2,604</b>	<b>3,384</b>	<b>780</b>	<b>23.0%</b>	<b>16,187</b>	<b>18,799</b>	<b>2,612</b>	<b>16.1%</b>	<b>15,386</b>	<b>14,117</b>	<b>(1,269)</b>	<b>(1,592)</b>	<b>4,204</b>	<b>2,612</b>	<b>(1,603)</b>	<b>4,193</b>	<b>11</b>	<b>11</b>	<b>3,381</b>	<b>3</b>
<b>Further Education</b>	<b>879</b>	<b>930</b>	<b>51</b>	<b>5.5%</b>	<b>4,129</b>	<b>4,445</b>	<b>316</b>	<b>7.7%</b>	<b>4,697</b>	<b>4,780</b>	<b>82</b>	<b>76</b>	<b>240</b>	<b>316</b>	<b>60</b>	<b>122</b>	<b>17</b>	<b>117</b>	<b>905</b>	<b>25</b>
Top Ups	1,731	1,698	(33)	(1.9%)	23,150	22,510	(640)	(2.8%)	13,372	13,255	(117)	(199)	(440)	(639)	(188)	(429)	(11)	(11)	1,699	(1)
Top Ups Guaranteed	0	21	21	100.0%	0	376	376	0.0%	17,556	17,556	0	0	376	376	0	347	0	29	20	2
Exceeded Places	0	0	0	0.0%	0	0	0	100.0%	10,000	0	(10,000)	0	0	0	0	0	0	0	0	0
Plus Packages	38	44	6	13.3%	528	578	50	9.4%	13,895	13,177	(718)	(31)	81	50	(19)	63	(13)	19	43	1
<b>Maintained &amp; Academy Special Schools</b>	<b>1,769</b>	<b>1,764</b>	<b>(6)</b>	<b>(0.3%)</b>	<b>23,678</b>	<b>23,464</b>	<b>(214)</b>	<b>(0.9%)</b>	<b>54,823</b>	<b>43,988</b>	<b>(10,835)</b>	<b>(230)</b>	<b>17</b>	<b>(214)</b>	<b>(207)</b>	<b>(20)</b>	<b>(24)</b>	<b>37</b>	<b>1,761</b>	<b>2</b>
Sole Funded	1,240	1,276	36	2.8%	60,411	60,519	108	0.2%	49,078	48,715	(363)	(463)	1,758	1,295	(585)	2,127	122	(368)	1,283	(8)
Joint Funded	19	11	(8)	(74.5%)	1,853	1,054	(799)	(43.1%)	112,280	97,603	(14,677)	(160)	(911)	(1,070)	(160)	(911)	0	0	11	0
Adults	5	5	0	4.8%	433	469	36	8.3%	86,502	87,227	725	4	22	25	(82)	(18)	86	39	5	0
<b>Independent Special Schools</b>	<b>1,264</b>	<b>1,292</b>	<b>28</b>	<b>2.2%</b>	<b>62,697</b>	<b>62,042</b>	<b>(655)</b>	<b>(5.9%)</b>	<b>247,860</b>	<b>233,545</b>	<b>(14,315)</b>	<b>(619)</b>	<b>869</b>	<b>250</b>	<b>(827)</b>	<b>1,198</b>	<b>208</b>	<b>(329)</b>	<b>1,299</b>	<b>(7)</b>
<b>Resource Bases (Topup)</b>	<b>92</b>	<b>88</b>	<b>(4)</b>	<b>(5.0%)</b>	<b>816</b>	<b>813</b>	<b>(3)</b>	<b>(0.4%)</b>	<b>8,870</b>	<b>9,281</b>	<b>411</b>	<b>36</b>	<b>(39)</b>	<b>(3)</b>	<b>36</b>	<b>(53)</b>	<b>(0)</b>	<b>14</b>	<b>86</b>	<b>2</b>
<b>Reported Forecast Outturn 2023/24</b>	<b>7,308</b>	<b>8,085</b>	<b>777</b>	<b>9.6%</b>	<b>114,284</b>	<b>120,073</b>	<b>5,789</b>	<b>5.1%</b>				<b>1,394</b>	<b>5,095</b>	<b>6,489</b>	<b>1,795</b>	<b>5,221</b>			<b>8,054</b>	<b>31</b>

## Appendix B

23/24 DSG Management Plan savings / Cost reductions Workstream / Management Action	23/24 Targeted Savings	Workstream lead	23/24 revised Savings
	£'000		£'000
<b>New Specialist Provision</b>			
The Promise , Okehampton Opening Sept 2022	(800)	Simon Niles / Gill Loman	(640)
Glendinning, expanding Sept 2022	(250)		(250)
Ace Academy, expanding Sept 2022	(225)		(225)
Lampard additional Opening Jan 2023	(480)		(160)
Marland East-the-Water additional Opening Sept 2023	(467)		(467)
Orchard Manor additional Opening Sept 2023	(397)		(397)
South/West Devon school Opening Sept 2023	(467)		0
	<b>(3,085)</b>		<b>(2,138)</b>
<b>Support Centre Expansion</b>			
Support Centre Expansion	(1,360)	Gill Loman	0
<b>Support Centre Expansion total</b>	<b>(1,360)</b>		<b>0</b>
<b>SEN 100 Project</b>			
Outreach support in special schools - supporting 250 schools across the year (Year 1: supporting 80 children (25 successful); Year 2-5 supporting 160 children (50 successful)	(1,958)	Robyn Emmerson	(1,305)
SEN Support Service - (Supporting children from to stay in Mainstream Yr1 - Sept 22 - 24 children, Yr 2 - Apr 23 - 48 Children & Sept 23 - 72 Children; Yr 3 forwards Sept intake 72 children	(918)		0
Outreach support to reduce need for EHCPs (Year 1-2 : Supporting 80 children; Year 3 supporting 120 children)	(709)	Vacant	(709)
<b>SEN 100 Project total</b>	<b>(3,585)</b>		<b>(2,014)</b>
<b>Independent Sector</b>			
Independent Schools: Ceasing 3-5 yr placements at the end of the summer term	(672)	Sam Plumb	(1,646)
<b>Independent Sector Total</b>	<b>(672)</b>		<b>(1,646)</b>
<b>Prevention of more Complex Support requirements</b>			
Prevention of more complex support requirements 5-10 age group and enhanced capacity of 0-25 Team	(2,252)	Vacant	(478)
Team around the School	(2,105)		0
Special Teachers Curriculum	(2,188)	Paul Lamana	(1,458)
Education Key Workers	(984)	Matthew Gould	(984)
<b>Prevention of more Complex Support Total</b>	<b>(7,529)</b>		<b>(2,920)</b>
<b>Transition to Adulthood</b>			
Pre-16 transition NCY10 & 11	(1,990)	Sam Plumb	(498)
Post-16 placement	(1,964)		(1,309)
<b>Transition phase total</b>	<b>(3,954)</b>		<b>(1,807)</b>
<b>Other</b>			
20 placements - Children's Social Care Funding - Education only costs would see savings for DSG (transfer of costs to LA and Health)	0	Matthew Gould	(1,000)
Mainstream Schools: Claim AWPU back from mainstream schools if child receiving education other than at a mainstream school (as Exclusions)	(50)		(50)
<b>Other total</b>	<b>(50)</b>		<b>(1,050)</b>
<b>Total Management Plan Savings</b>	<b>(20,235)</b>		<b>(11,575)</b>